

Leveraging the Resources of a Clinical Network to Optimize Care

The Cystic Fibrosis Experience

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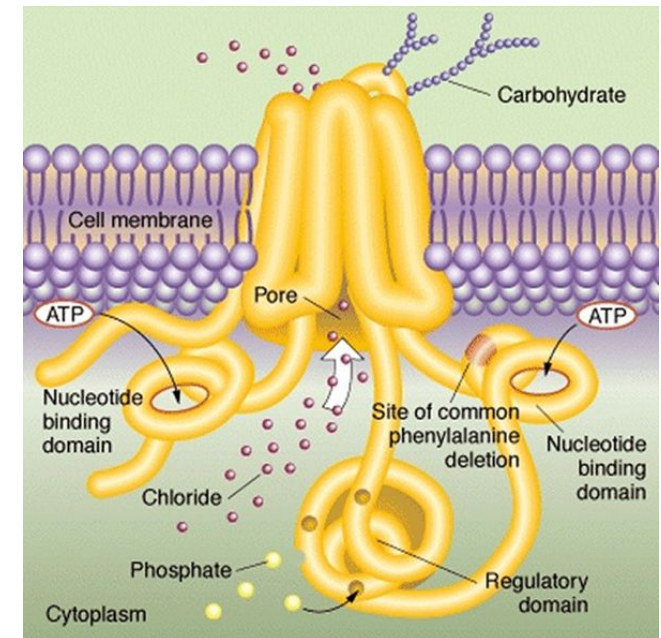
Children's Hospital of Richmond at
Virginia Commonwealth University

Disclosures

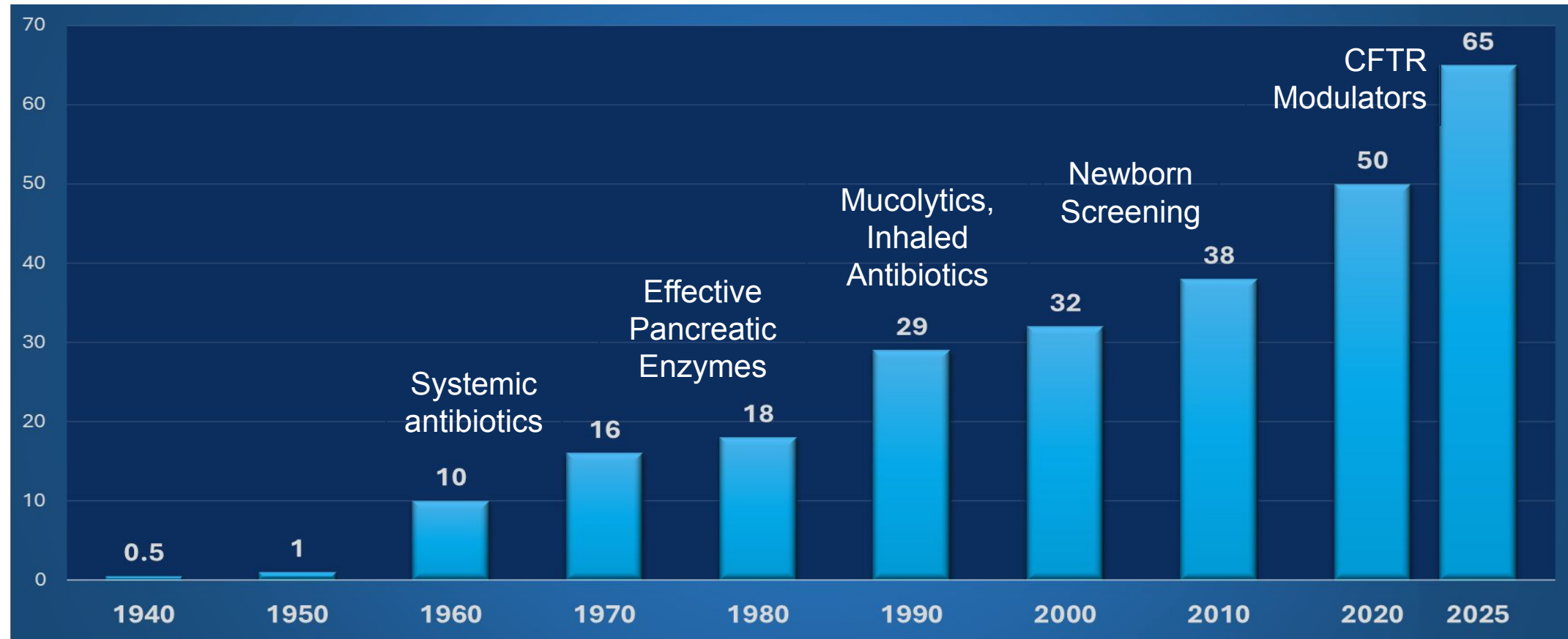
- Research Funding from Vertex Pharmaceuticals
- Consulting fees from Astra-Zeneca, Abbott Labs
- Consulting fees and research funding from the Cystic Fibrosis Foundation

Cystic Fibrosis (CF)

- CF is an autosomal recessive disease associated with an abnormality in the ion transporter protein called *cystic fibrosis transmembrane conductance regulator*
- Resulting abnormal secretions impact the
 - Lungs:
 - chronic infection → bronchiectasis → respiratory failure
 - Digestive Tract:
 - exocrine pancreatic insufficiency → malabsorption → malnutrition
 - pancreatic fibrosis → diabetes mellitus
 - biliary obstruction, ileal obstruction
 - Sweat glands:
 - salty sweat → electrolyte disturbances (and our diagnostic test)
 - Other:
 - Congenital bilateral absence of the vas deferens
 - Nasal polyps, chronic sinus disease



Median Predicted Survival (years)



Most importantly:

Clinicians learning how to better manage airway infection and nutrition by using all available therapies in a consistent and proactive way

Cystic Fibrosis Foundation (CFF)

- Founded in 1955 by a consortium of parents, physicians, and scientists.
- *Current Mission: To assure the development of the means to cure and control cystic fibrosis and to improve the quality of life for those with the disease.*
 - Aggressively raises money
 - Promotes and funds new research
 - Accredits the structure of CF care centers and helps to fund that structure
 - Encourages state of the art approaches to care
 - Maintains a national patient registry
 - Partners with patients and families

The CFF promotes and funds new research

- Works with NIH and supplements its granting process
- Funds new start-up companies to develop promising treatments (*venture philanthropy*)
- Funds and helps guide academic investigator-initiated research
- Provides funding to support early development of academic scientists
- Supports and facilitates clinical research
 - Therapeutic Development Network
 - Eighty CF centers collaborate on clinical trials of new therapies, with a subgroup of National Resource Centers with special expertise in developing and measuring CF clinical trial outcomes
 - Data safety monitoring board of CF experts provides oversight for all clinical trials
 - Success with Therapies Research Consortium
 - Fifteen CF centers collaborate on research promoting adherence and disease self-management
- Maintains its own research facility to advance development of cutting edge therapeutics
- Sponsors several regular and ad hoc research conferences every year

The CFF accredits the structure of CF care centers and helps to fund that structure

- CF care centers must have adequate support staff
 - Pulmonary and other subspecialty physicians
 - Grant programs to support involvement by GI, Endocrine and Adult Pulmonary
 - Respiratory Therapy, Nutrition, Social Work, Nursing (clinical coordinator)
 - Mental Health, Pharmacy, and Physical Therapy are not required but are supported by special grants
 - Adult CF care program to which all patients are transitioned by age 21
- CF care centers must have adequate lab capabilities
 - Special microbiology techniques to isolate important CF organisms
 - Reliable sweat test capabilities
- Care centers provide annual “periodic status reports” and are visited by CF physician site visitors every 3–5 years.
- The CFF provides grant funding to ensure that the resources are available.

The CFF spreads of state-of-the-art approaches to care

- Annual North American CF meeting consists of short courses, symposia, workshops, poster sessions, and committee meetings
 - Reports of basic science and clinical research, quality improvement, and clinical updates
 - Multidisciplinary and multispecialty
 - Networking is promoted and accomplishments are celebrated
- Discipline-specific mentoring programs
 - Gastroenterology, endocrinology
 - Nursing, nutrition, social work, respiratory therapy, pharmacy, physical therapy
- Generation of consensus statements and guidelines (often in collaboration with the European CF Society)
- Quality Improvement training to support care centers' efforts to put care recommendations into practice

Clinical Care Guidelines (36)

- **Models of care**

- The care model
- The CF care team
- Post transplant care
- CF palliative care

- **Age specific monitoring guidelines**

- Newborn screening
- Infant care
- Preschool-aged care
- Adult care
- Management of CRMS

- **Diagnosis**

- Sweat testing
- CF diagnosis

- **Infection Prevention and Control**

- Infection prevention and control
- Allergic bronchopulmonary aspergillosis
- Eradication of *Pseudomonas aeruginosa*
- Non-tuberculous mycobacteria

- **Respiratory Care**

- CFTR modulator therapy
- Care of individuals with advanced lung disease
- CF airway clearance therapies
- Chronic medications to maintain lung health
- Pulmonary exacerbations
- Lung transplant referral guidelines
- Pneumothorax and hemoptysis

- **Nutrition and GI Care**

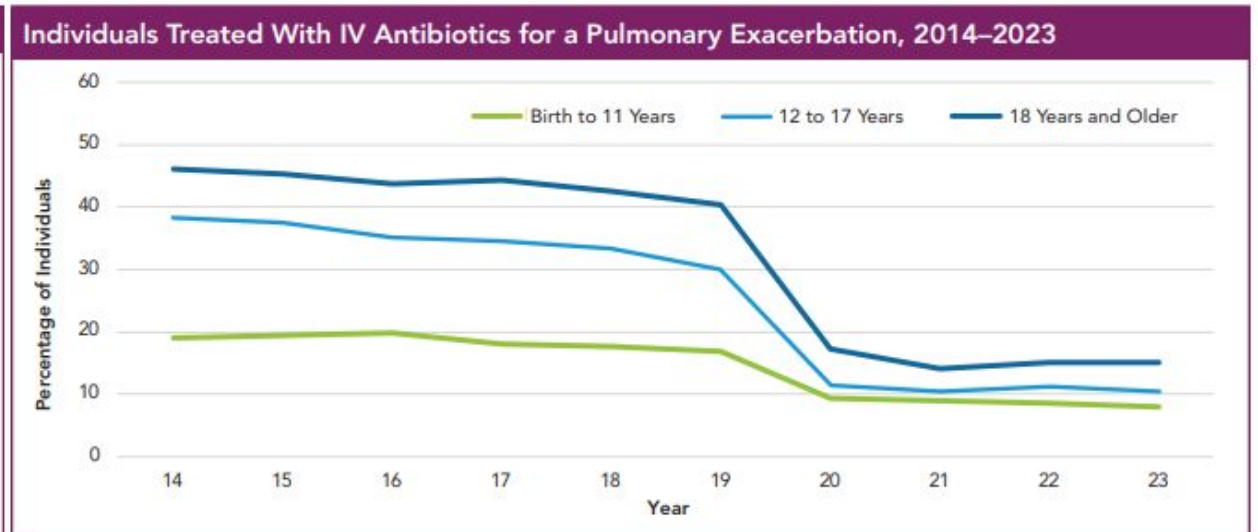
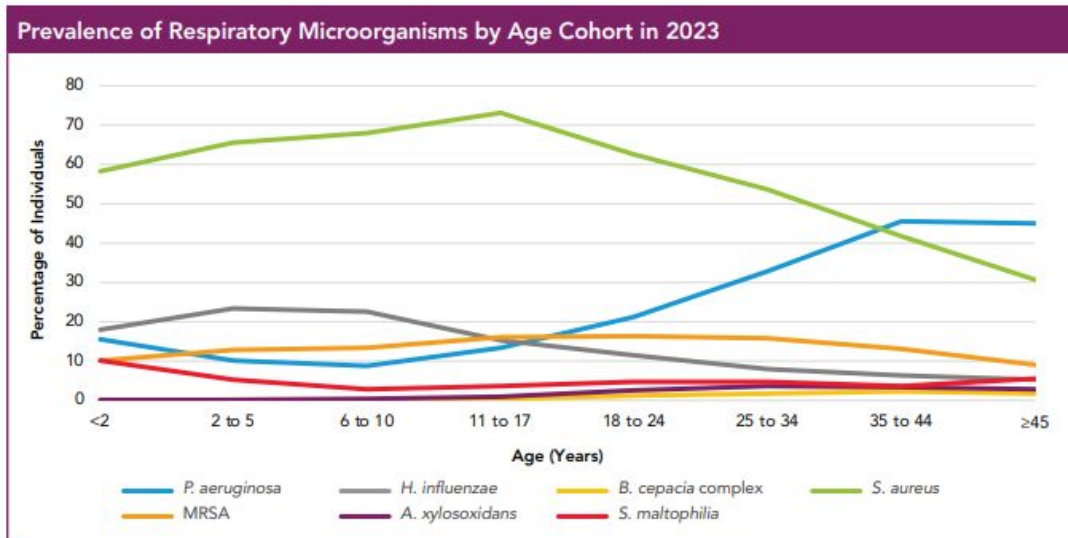
- Colorectal cancer screening
- Enteral tube feeding.
- Nutrition in pediatrics
- Nutrition in children and adults
- Pancreatic enzymes
- Vitamin D deficiency
- Management of GI aspects of CF

- **CF Related Conditions**

- Pain
- CF-related diabetes
- Bone disease
- Liver disease
- Screening and treating depression and anxiety
- Endocrinology
- ENT care

The CFF National Patient Registry (CFFNPR)

- Contains demographic and clinical data on >98% of all patients attending accredited care centers
 - Care Center funding is proportional to data entry which is therefore maximized
 - The CFFNPR has been duplicated (more or less) by countries around the world
- Its content and use have evolved over the last 50 years.
 - Initially used to offer a snapshot of the CF population

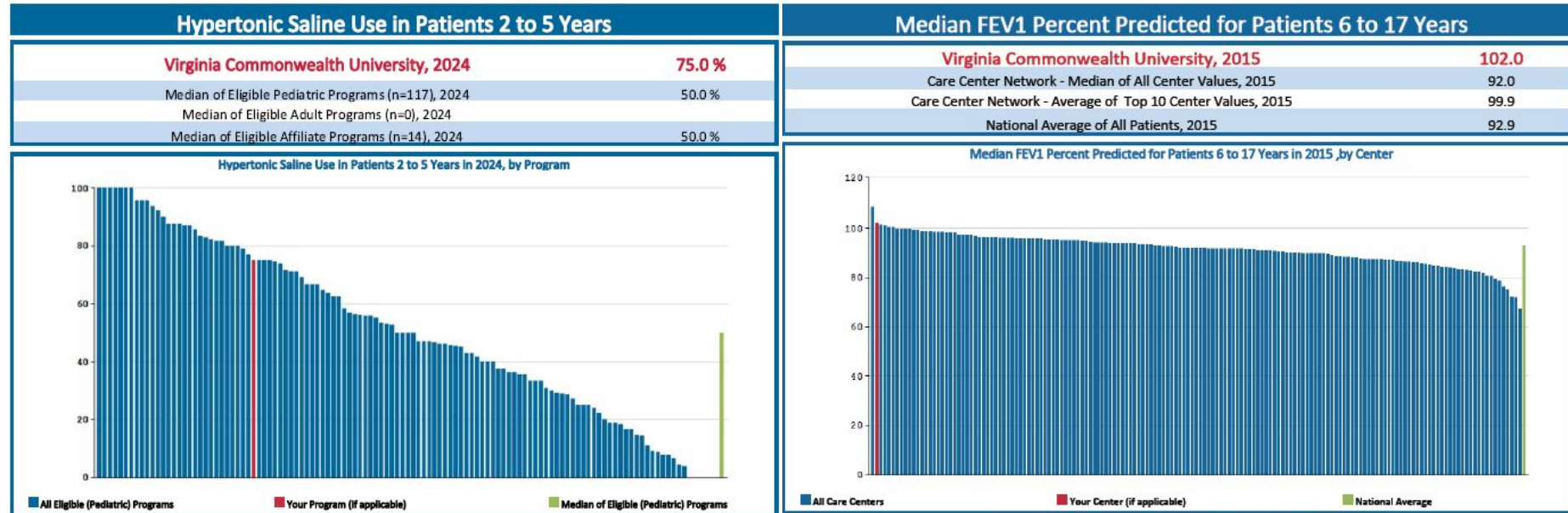


The CFF National Patient Registry (CFFNPR)

- Over the last 30 years it has taken on an essential role for hypothesis-driven investigations of disease associations
 - Relationship of airway microbiology to pulmonary outcomes and mortality
 - Relationships of socioeconomic status and race/ethnicity to disease outcomes
 - Real-world effectiveness of therapies (comparative effectiveness research)
 - Linkages with other registries
 - US Census data (by zip code of residence)
 - United Network for Organ Sharing (UNOS) database
 - Children's Hospital Association Pediatric Health Information System (PHIS)
 - Other international CF databases
- CFFNPR analyses are often the entry point for new CF investigators and the starting point for generating new hypotheses regarding novel disease-altering therapies

The CFF National Patient Registry (CFFNPR)

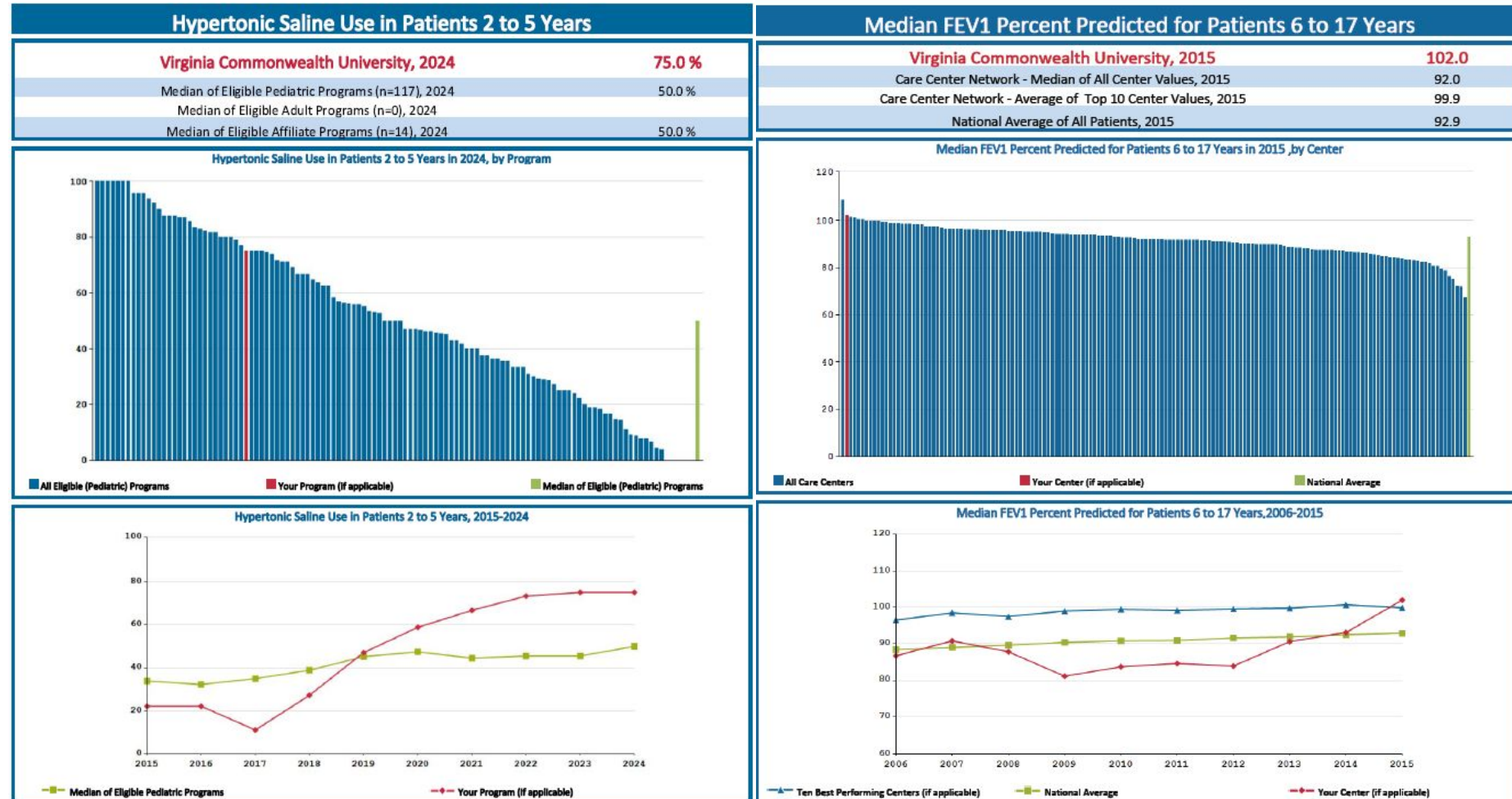
- Over the last 20 years, it has been used to compare processes and outcomes among care centers
- Variation in disease outcome leads to discoveries regarding how best to provide care



The CFF National Patient Registry (CFFNPR)

- Over the last 20 years, it has been used to compare processes and outcomes among care centers as a tool for quality improvement

- Variation in disease outcome leads to discoveries regarding how best to provide care
- Variations in outcomes and processes show opportunities for improvement and allow programs to track the effect of their own internal attempts to improve.



The CFF National Patient Registry (CFFNPR)

- The CFFNPR is also used to assist at clinic encounters



CFF QI Efforts to improve outcomes

- Patient registry providing data support with patient and center-level reports
- Transparency of center-specific processes and outcomes
- Benchmarking
- Teach quality improvement to the care teams
 - “Learning and Leadership Collaboratives”
 - “CF Learning Network”

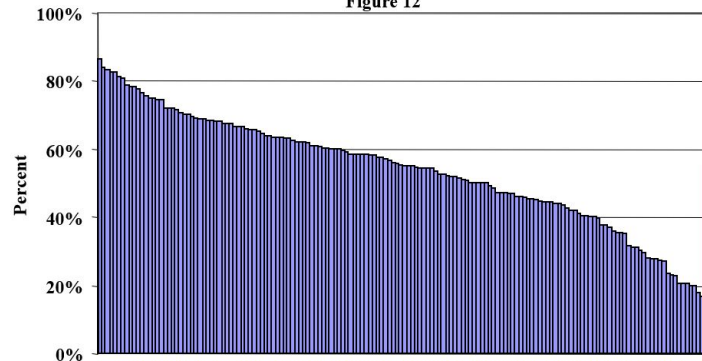
Why Quality Improvement? Care guidelines are not enough

- Konstan MW et al. *Pediatr Pulmonol.* 1999;28:242-247 showed that adherence to basic CF guidelines was poor:

CFF guidelines recommended, at minimum	% of patients receiving this
– Quarterly visits to the CF center	58%
– Biannual pulmonary function testing	76%
– Annual airway cultures	79%
– Annual chest x-ray	68%

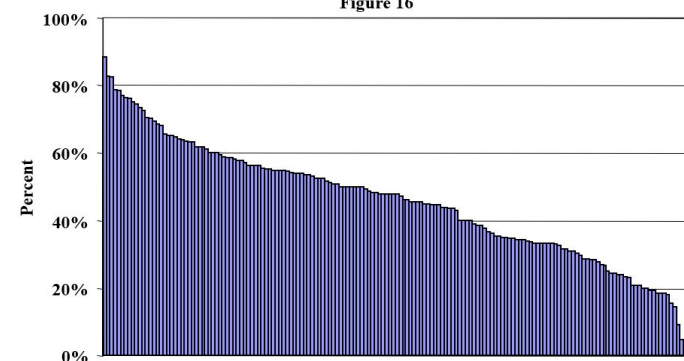
Children 5 to 17 Meeting Guidelines for Annual Clinic Visits, PFT's and Cultures

Figure 12



Adults Meeting Guidelines for Annual Clinic Visits, PFT's and Cultures

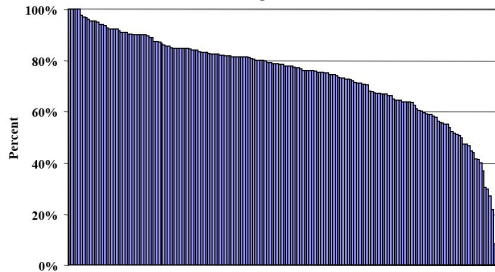
Figure 16



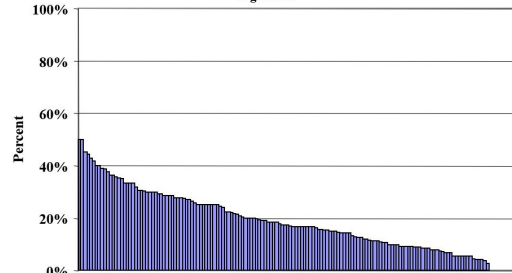
Care guidelines are not enough

- Use of other evidence-based screening and treatments (2003):

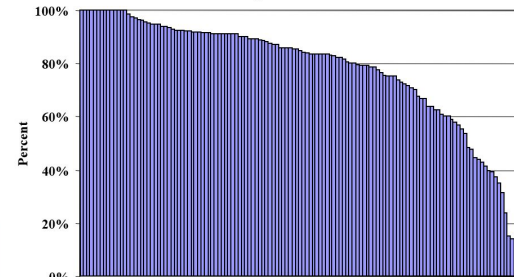
Glucose Screening in Non-Diabetics >13 Years, by Center
(Random, Fasting, or OGTT)
Figure 35



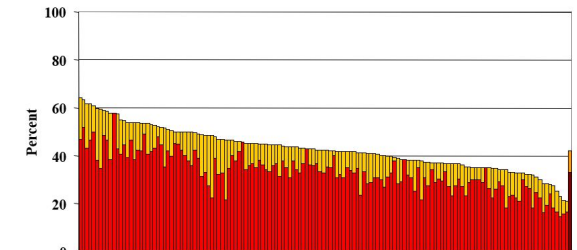
Home Supplemental Feeding Rates in Children
in Nutritional Failure, by Center
(gastrostomy, nasogastric, parenteral, jejunostomy)
Figure 22



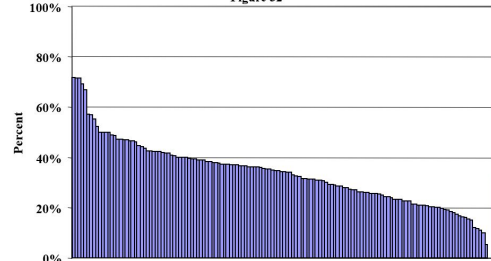
Children in Nutritional Failure who saw a Nutritionist in 2003
Figure 23



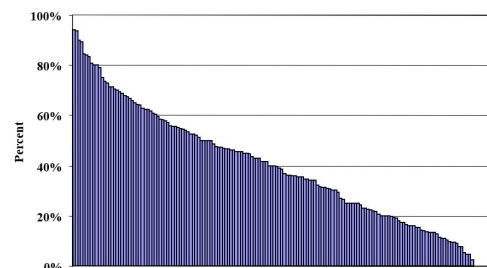
Children in Nutritional Failure or at Risk of Failure, by Center
Figure 21



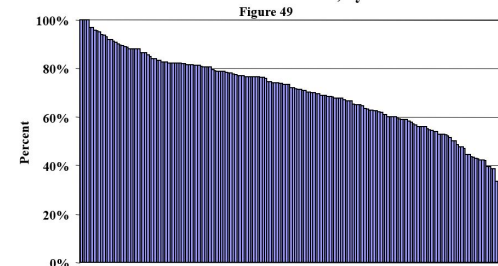
Acute Exacerbations in Children 5 to 17, by Center
Figure 32



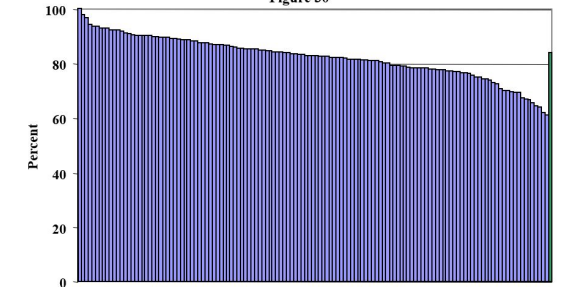
Chronic Macrolide Use in "Eligible" Patients 6 to 30, by Center
Figure 47



Pulmozyme Use in Patients >5 Years
with FEV1<90% Predicted, by Center
Figure 49



Median FEV1 Percent Predicted for Patients 13 to 17, by Center
Figure 30

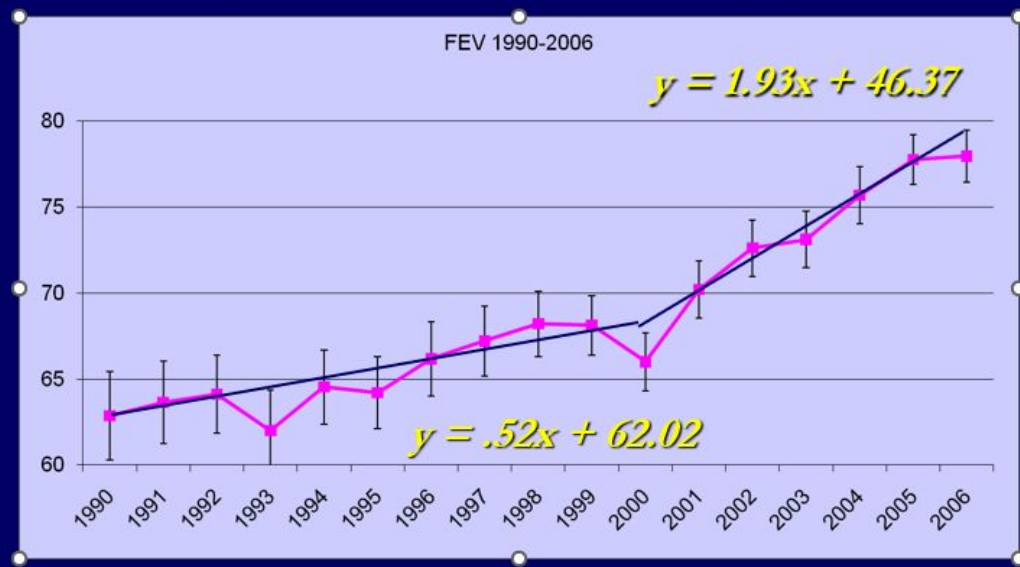


Variation in processes and outcomes

- The CFFNPR showed that better adherence to guidelines and better outcomes are not correlated with
 - Reputation
 - Research activity
 - Experience (center size)
 - Variation in risk factors (Social determinants, intrinsic disease severity)
- Beginning in the early 2000's, the CFF embraced an aggressive QI program
 - Tapped external expertise from Institute for Healthcare Improvement, National Initiative for Children's Healthcare Quality, and The Dartmouth Institute
 - Began a series of "Learning and Leadership Collaboratives" to train CF care teams on QI methods
 - Established the CF Learning Network, initially supported by the Cincinnati Children's Center for Healthcare Quality and now run internally to coordinate QI activities across the CF care network
 - A major theme is "co-production", ie, collaboration with parents and patients

Impact of CF QI

FEV1 in Patients 18 to 19 years (with 95% Confidence Bounds)



Hebe Quinton, CFF Registry Data

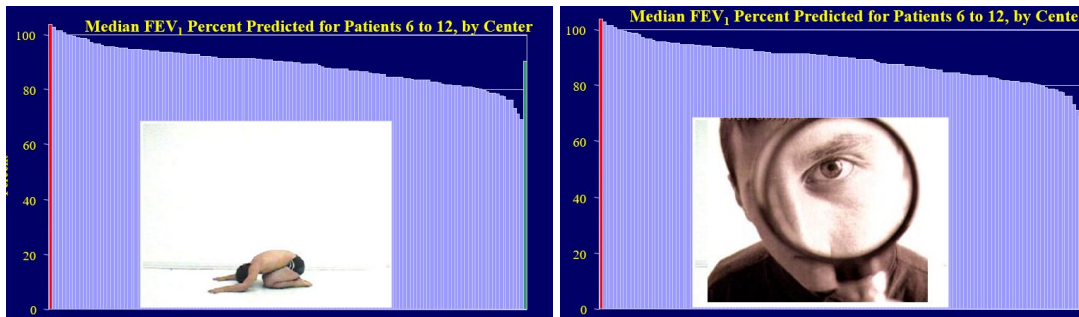
BMI in Patients 18 to 19 years (with 95% Confidence Bounds)



Hebe Quinton, CFF Registry Data

Benchmarking

- Randomized clinical trials represent the gold standard approach to determining efficacy of treatments
 - However, in rare diseases we cannot do large clinical trials to test every possible question
 - Furthermore, effective chronic disease healthcare delivery is a complex undertaking, and requires more than just knowing what to prescribe
- The benchmarking project used CF Registry data to find the best performing care programs regarding pulmonary and nutritional outcomes and sent a complete multidisciplinary care team to visit them and examine their approach.
 - This was done separately for adult and pediatric programs



Benchmarking – recurring themes

- High-functioning team ensures consistent care
 - Strong leadership
 - “Intentional consensus” regarding care approaches
 - Good communication and cooperation among team members
 - Pre-clinic planning meetings
- High expectations for outcomes among providers and families
- Early and aggressive management
 - Little reliance on “rescues”
- Patients/families are engaged, empowered, and participate on the team
 - Well informed on disease management and its rationale
 - Their expectations provides additional assurance that they will receive the right treatment at the right time

The keys to our success in CF care

- Strong and flexible leadership from the CF Foundation
 - Fundraising
 - Collaboration with partners (patients and families, industry, NIH, international)
 - Adaptation to new ideas (registry, QI, parent/patient involvement, industry partnerships, mental health, disparities)
- The CFF National Patient Registry
 - Research, clinical care and QI
- Clinical care guidelines and their active dissemination
 - With tracking and support from the CF registry
- Multidisciplinary team building
 - NA CF Conference



Thank you for your attention
Questions?

